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Appendices

Appendix 1.

List of Presidents, Prime Ministers and Speakers of Parliament of Lebanon in the post-Civil War period.

President	Prime Minister	Speaker of Parliament
René Moawad (5 – 22 Nov. 1989)	Michel Aoun and Salim el-Hoss (rival governments)	Hussein el-Husseini (16 Oct. 1984 – 20 Oct. 1992)
	Omar Karami (24 Dec. 1990 – 13 May 1992)	
Elias Hraoui (24 Nov. 1989 – 24 Nov. 1998)	Rashid al-Sulh (13 May, 1992 – 31. Oct. 1992)	Nabih Berri (20 Oct. 1992- Incumbent)
	Rafiq al-Hariri (31 Oct. 1992 – 2 Dec. 1998)	
Emile Lahoud (24 Nov. 1998 – 23 Nov. 2007)	Salim El-Hoss (2 Dec. 1998 – 23 Oct. 2000)	
	Rafiq al-Hariri (23 Oct. 2000 – 21 Oct. 2004)	
	Omar Karami (21 Oct. 2004 – 28 Feb. 2005; 10 Mar. -15 Apr. 2005)	
	Najib Mikati (15 Apr. 2005 – 30 Jun. 2005)	
	Fouad Siniora (30 Jun. 2005 – 9 Nov. 2009)	
Michel Suleiman (25 May 2008 – Incumbent)	Saad al-Hariri (9 Nov. 2009 – 16 Jan. 2011)	

Appendix 2.

Sectoral distribution of actual and projected public expenditures, contracts awarded and contracts in preparation as of January 1998 of Horizon 2000 program

Source: (Wetter, 1999: 7)

	Horizon 2000		Contracts Awarded, Jan. 1, 1992–Dec. 31, 1997			Additional Contracts in Preparation
	1993–94	1995–97	Completed	In progress	Total	
Physical infrastructure	626.5	3,173.2	601.9	2,204.2	2,806.0	345.6
Electricity	255.2	1,205.3	372.3	908.8	1,281.0	74.5
Telecommunications	201.9	495.2	138.0	484.4	622.4	52.8
Roads ¹	113.4	930.6	81.3	294.9	376.2	216.5
Airport and ports	56.1	542.2	10.3	516.1	526.4	1.8
Social infrastructure	217.6	1,710.0	104.4	447.8	552.2	163.7
Education	80.0	871.7	96.7	326.3	422.9	69.5
Public health and social affairs	3.5	275.2	4.9	115.3	121.3	92.7
Housing and resettlement	134.0	532.7	2.5	1.7	4.2	0.0
Environment	0.2	30.4	0.3	4.5	4.8	1.5
Public services	113.6	864.6	102.7	512.7	615.4	692.8
Water supply and wastewater	96.7	665.8	55.9	341.7	397.6	593.2
Solid waste	15.1	124.6	46.8	171.0	217.8	99.6
Productive sectors	51.2	316.1	14.9	27.4	42.2	45.1
Agriculture and irrigation	50.1	163.3	14.1	25.1	39.1	34.1
Industry, oil, and gas	1.0	152.7	0.8	2.3	3.1	11.0
State apparatus	46.2	220.6	108.4	101.7	210.3	176.6
Government buildings	41.1	171.9	18.8	62.9	81.8	82.5
Management and implementation	5.2	48.7	89.6	38.8	128.5	94.1
Total	1,055.1	6,284.5	932.3	3,293.8	4,227.1	1,423.8

Source: CDR, "Progress Report, Update January 1998" (Beirut: Council for Development and Reconstruction).
¹Including public transport.

Appendix 3.

“Documented” foreign funding for the Horizon 2000 program, as of December 31, 1997.

Source: (Wetter, 1999: 9)

	In Millions of U.S. Dollars	In Percent
World Bank	598.3	14.9
Arab Fund for Economic and Social Development	503.6	12.6
European Investment Bank	499.8	12.5
Italy	340.1	8.5
France	272.9	6.8
Saudi Fund for Development	230.0	5.7
Kuwait Fund for Arab Economic Development	229.1	5.7
Islamic Development Bank	176.6	4.4
Commission of the European Union	170.3	4.3
Saudi Arabia	160.1	4.0
Japan	111.2	2.8
Spain	105.0	2.6
Germany	77.3	1.9
Kuwait	44.3	1.1
United Nations Secretariat and Agencies	43.0	1.1
Mediterranean Environmental Technical Assistance Program	34.2	0.9
International Fund for Agricultural Development	30.8	0.8
Abu Dhabi Fund for Development	25.0	0.6
OPEC Fund for International Development	24.2	0.6
Oman	15.0	0.4
China	6.0	0.1
United Arab Emirates	5.0	0.1
Conseil Regional d'Ile de France	1.7	0.0
Belgium	1.4	0.0
Qatar	1.0	0.0
Various Commercial Banks	297.8	7.4
Total	4,003.7	100.0

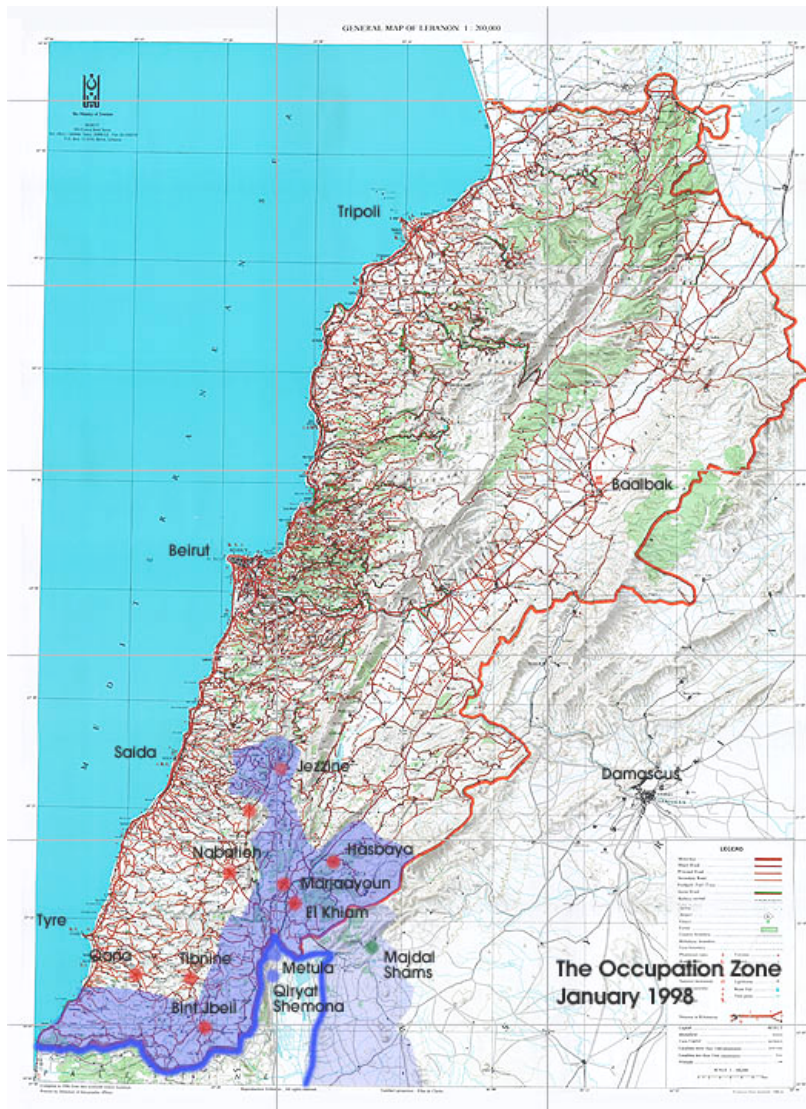
Source: CDR, "Progress Report, Update January 1998" (Beirut: Council for Development and Reconstruction, 1998).

Appendix 4.

Israeli occupied “Security Zone” in southern Lebanon.

Source: *Al Mashriq - The Levant*. Web.

<<http://almashriq.hiof.no/lebanon/300/350/355/occupation/maps/occupation-zone.html>>.



Appendix 5.

Factors of Good Governance in Lebanon

Political Factors

Rule of law / participation / democracy and democratic institutions
Consensus oriented
Ability to form a Government of national unity
Confidence in the Cabinet
(Non)Existence of a rival government
Gaining state authority
Reinstating authority over the entire territory through its own forces
Ability to serve the citizens
Sound public administration
Respect of citizens and the state for institutions
Transparency
Process of government selection and replacement
Capacity to formulate and implement policies
Predictability
Effectiveness and efficiency
Dealing with crisis situations

Economic Factors

Post-war reconstruction
Securing foreign aid
Managing public funds
Stability of the exchange rate
GDP growth
Increase in income
Reduction of public dept
Increase of revenue
Corruption

Government Impartiality